

CASHFLOW STATEMENT

For the Year Ended March 31, 2021



	2020 Budget	2020 Actual		(Japanese yen) Difference
REVENUE				
Student fees	6,596,402,000	6,600,394,000	△	3,992,000
Entrance examination fees and other fees	352,645,000	354,623,992	△	1,978,992
Donations	45,000,000	58,908,915	△	13,908,915
Subsidies	836,549,000	866,221,768	△	29,672,768
Income from the sale of assets	1,300,000,000	1,300,000,000		0
Income from business activities	80,292,000	59,523,940		20,768,060
Interest and dividends income	68,817,000	68,620,107		196,893
Miscellaneous	186,942,000	189,645,338	△	2,703,338
Loans	0	0		0
Advances received	1,303,893,000	1,326,977,700	△	23,084,700
Others	430,900,000	612,231,492	△	181,331,492
Income-flow adjustment	△ 1,342,070,000	△ 1,345,125,821		3,055,821
Cash and equivalents carried over from previous year	6,200,000,000	6,200,000,000		0
TOTAL REVENUE	16,059,370,000	16,292,021,431	△	232,651,431
	2020 Budget	2020 Actual		Difference
EXPENDITURE				
Personnel	4,022,014,000	3,982,767,461		39,246,539
Education and research	2,504,833,000	2,359,671,183		145,161,817
Institutional administration	552,290,000	541,845,035		10,444,965
Interest on loans	0	0		0
Repayment of loans	0	0		0
Facilities	273,049,000	263,323,520		9,725,480
Equipment	306,843,000	318,062,334	△	11,219,334
Asset management	1,740,339,000	2,196,325,507	△	455,986,507
Others	755,070,000	750,113,665		4,956,335
Reserve fund	1,000,000	—		1,000,000
Expenses-flow adjustment	△ 296,068,000	△ 320,157,274		24,089,274
Cash and equivalents carried forward to next year	6,200,000,000	6,200,070,000	△	70,000
TOTAL EXPENDITURE	16,059,370,000	16,292,021,431	△	232,651,431

STATEMENT OF INCOME AND EXPENDITURE FROM OPERATING ACTIVITIES

For the Year Ended March 31, 2021



(Japanese yen)

	2020 Budget	2020 Actual	Difference
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE			
REVENUE			
Student fees	6,596,402,000	6,600,394,000	△ 3,992,000
Entrance examination fees and other fees	352,645,000	354,623,992	△ 1,978,992
Donations	36,000,000	58,763,543	△ 22,763,543
Subsidies	834,399,000	861,548,768	△ 27,149,768
Income from business activities	80,292,000	59,523,940	20,768,060
Miscellaneous	186,942,000	189,645,338	△ 2,703,338
TOTAL REVENUE	8,086,680,000	8,124,499,581	△ 37,819,581
EXPENDITURE			
Personnel	4,006,191,000	3,966,945,061	39,245,939
Education and research	3,371,017,000	3,231,218,228	139,798,772
Institutional administration	605,804,000	595,336,554	10,467,446
Uncollectible accounts	0	3,704,900	△ 3,704,900
TOTAL EXPENDITURE	7,983,012,000	7,797,204,743	185,807,257
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE	103,668,000	327,294,838	△ 223,626,838
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE			
REVENUE			
Interest and dividends	68,817,000	68,620,107	196,893
Others	0	0	0
TOTAL REVENUE	68,817,000	68,620,107	196,893
EXPENDITURE			
Interest on loans	0	0	0
Others	0	0	0
TOTAL EXPENDITURE	0	0	0
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE	68,817,000	68,620,107	196,893
CURRENT ACCOUNT BALANCE	172,485,000	395,914,945	△ 223,429,945
EXTRAORDINARY INCOME AND EXPENDITURE			
REVENUE			
Gain on the sale of assets	460,000	460,000	0
Others	13,150,000	17,777,268	△ 4,627,268
TOTAL REVENUE	13,610,000	18,237,268	△ 4,627,268
EXPENDITURE			
Loss on disposal of assets	11,426,000	7,657,637	3,768,363
Others	565,000	564,033	967
TOTAL EXPENDITURE	11,991,000	8,221,670	3,769,330
EXTRAORDINARY INCOME AND EXPENDITURE BALANCE	1,619,000	10,015,598	△ 8,396,598
RESERVE FUND	1,000,000	—	1,000,000
ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS	173,104,000	405,930,543	△ 232,826,543
TRANSFER TO CAPITAL FUNDS	△ 219,357,000	△ 226,068,925	6,711,925
ANNUAL INCOME AND EXPENDITURE BALANCE	△ 46,253,000	179,861,618	△ 226,114,618
BALANCE CARRIED OVER FROM PREVIOUS YEAR	52,181,000	52,180,234	766
REVERSAL OF CAPITAL FUNDS	0	0	0
BALANCE CARRIED FORWARD TO NEXT YEAR	5,928,000	232,041,852	△ 226,113,852
TOTAL INCOME	8,169,107,000	8,211,356,956	△ 42,249,956
TOTAL EXPENDITURE	7,996,003,000	7,805,426,413	190,576,587

BALANCE SHEET

As of March 31, 2021



	2020	2019	(Japanese yen) Difference
ASSETS			
Fixed assets	40,154,575,412	39,892,423,301	262,152,111
Tangible fixed assets:	18,569,284,835	18,896,563,686	△ 327,278,851
Land	4,040,183,253	3,858,510,173	181,673,080
Buildings	9,657,900,343	10,118,740,382	△ 460,840,039
Structures	542,960,161	611,230,556	△ 68,270,395
Educational equipment	938,618,079	927,067,657	11,550,422
Institutional administrative equipment	35,592,415	41,495,488	△ 5,903,073
Books	3,353,047,782	3,338,083,028	14,964,754
Vehicles	982,802	1,436,402	△ 453,600
Specified assets	21,297,597,590	20,686,844,913	610,752,677
Intangible fixed assets	287,692,987	309,014,702	△ 21,321,715
Current assets:	6,304,340,428	6,525,725,787	△ 221,385,359
Cash at bank and in hand	6,200,070,000	6,200,000,000	70,000
Accounts receivable	90,261,921	313,642,585	△ 223,380,664
Short-term loans receivable	9,319,507	10,528,162	△ 1,208,655
Advance payments	4,689,000	1,555,040	3,133,960
TOTAL ASSETS	46,458,915,840	46,418,149,088	40,766,752
LIABILITIES			
Fixed liabilities:	2,345,288,066	2,204,979,546	140,308,520
Long-term accounts payable	156,130,920	0	156,130,920
Accrued severance indemnities	2,189,157,146	2,204,979,546	△ 15,822,400
Current liabilities:	1,593,712,565	2,099,184,876	△ 505,472,311
Accounts payable	162,471,314	735,348,963	△ 572,877,649
Advance received	1,326,977,700	1,254,547,700	72,430,000
Deposits received	104,263,551	109,288,213	△ 5,024,662
TOTAL LIABILITIES	3,939,000,631	4,304,164,422	△ 365,163,791
NET ASSETS			
Capital funds:	42,287,873,357	42,061,804,432	226,068,925
No.1 capital fund	31,381,468,298	31,145,889,303	235,578,995
No.2 capital fund	5,808,754,095	5,890,427,175	△ 81,673,080
No.3 capital fund	4,567,650,964	4,565,487,954	2,163,010
No.4 capital fund	530,000,000	460,000,000	70,000,000
Balance carried forward to next year	232,041,852	52,180,234	179,861,618
TOTAL NET ASSETS	42,519,915,209	42,113,984,666	405,930,543
TOTAL LIABILITIES AND NET ASSETS	46,458,915,840	46,418,149,088	40,766,752